

**Housing**  
Ombudsman Service

# **LANDLORD PERFORMANCE REPORT**

**2025/2026**

Sovereign Network Group

[Sovereign Network Group](#)

Landlord: Sovereign Network Group

Landlord Homes: 83,719

Landlord Type:

Housing Association

PERFORMANCE AT A GLANCE



Determinations

197



Findings

439



Maladministration Findings

290



Orders Made

593



Recommendations

151



CHFOs

1



Compensation

£147,618



Maladministration  
Rate

67%

PERFORMANCE 2023-2024



Determinations

91



Maladministration  
Rate

77%

PERFORMANCE 2024-2025



Determinations

117



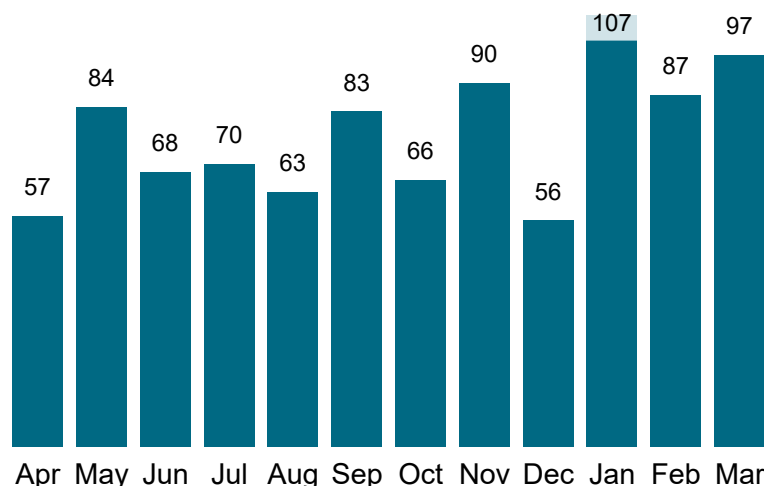
Maladministration  
Rate

71%

**Incoming Caseload** | Cases Received / Duly Made between April 2025 - March 2026

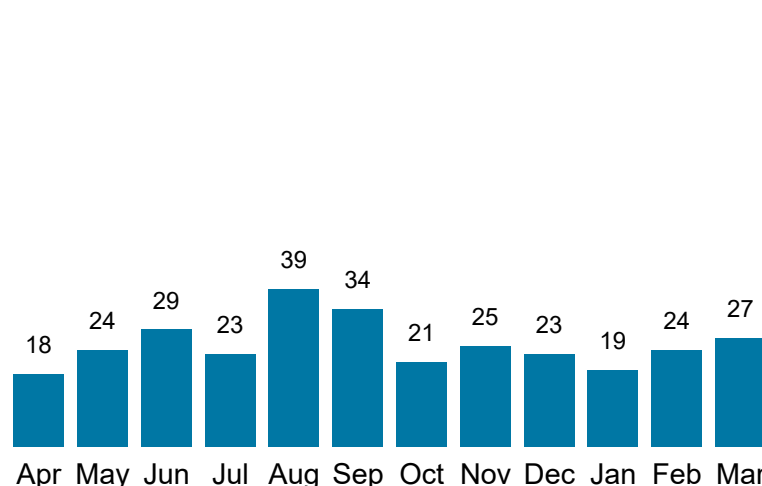
Received Cases:

928



Duly Made Cases:

306



**Findings Comparison** | *Cases determined between April 2025 - March 2026*

**National Performance by Landlord Size:** Table 2.1

| Outcome                  | Less than 100 units | Between 100 and 1,000 units | Between 1,000 and 10,000 units | Between 10,000 and 50,000 units | More than 50,000 units | Total      |
|--------------------------|---------------------|-----------------------------|--------------------------------|---------------------------------|------------------------|------------|
| Severe Maladministration | 3%                  | 2%                          | 2%                             | 2%                              | 2%                     | <b>2%</b>  |
| Maladministration        | 53%                 | 25%                         | 35%                            | 35%                             | 36%                    | <b>35%</b> |
| Service failure          | 21%                 | 23%                         | 23%                            | 23%                             | 22%                    | <b>23%</b> |
| Mediation                | 0%                  | 2%                          | 1%                             | 1%                              | 1%                     | <b>1%</b>  |
| Redress                  | 6%                  | 14%                         | 14%                            | 16%                             | 24%                    | <b>19%</b> |
| No maladministration     | 15%                 | 29%                         | 21%                            | 18%                             | 12%                    | <b>16%</b> |
| Outside Jurisdiction     | 3%                  | 5%                          | 4%                             | 4%                              | 3%                     | <b>4%</b>  |
| Withdrawn                | 0%                  | 0%                          | 0%                             | 0%                              | 0%                     | <b>0%</b>  |

| Sovereign Network Group  |            |
|--------------------------|------------|
| Outcome                  | % Findings |
| Severe Maladministration | <b>1%</b>  |
| Maladministration        | <b>38%</b> |
| Service failure          | <b>27%</b> |
| Mediation                | <b>1%</b>  |
| Redress                  | <b>15%</b> |
| No maladministration     | <b>16%</b> |
| Outside Jurisdiction     | <b>1%</b>  |
| Withdrawn                | <b>0%</b>  |

**National Performance by Landlord Type:** Table 2.2

| Outcome                  | Housing Association | Local Authority / ALMO or TMO | Other | Total      |
|--------------------------|---------------------|-------------------------------|-------|------------|
| Severe Maladministration | 2%                  | 3%                            | 0%    | <b>2%</b>  |
| Maladministration        | 32%                 | 42%                           | 32%   | <b>35%</b> |
| Service failure          | 23%                 | 23%                           | 22%   | <b>23%</b> |
| Mediation                | 1%                  | 1%                            | 2%    | <b>1%</b>  |
| Redress                  | 23%                 | 10%                           | 23%   | <b>19%</b> |
| No maladministration     | 16%                 | 17%                           | 16%   | <b>16%</b> |
| Outside Jurisdiction     | 3%                  | 5%                            | 5%    | <b>4%</b>  |
| Withdrawn                | 0%                  | 0%                            | 0%    | <b>0%</b>  |

| Outcome                  | % Findings |
|--------------------------|------------|
| Severe Maladministration | <b>1%</b>  |
| Maladministration        | <b>38%</b> |
| Service failure          | <b>27%</b> |
| Mediation                | <b>1%</b>  |
| Redress                  | <b>15%</b> |
| No maladministration     | <b>16%</b> |
| Outside Jurisdiction     | <b>1%</b>  |
| Withdrawn                | <b>0%</b>  |

**Landlord Findings by Category** | *Cases determined between April 2025 - March 2026*

Table 2.3

| Category                                 | Severe Maladministration | Maladministration | Service failure | Mediation | Redress   | No maladministration | Outside Jurisdiction | Withdrawn | Total      |
|------------------------------------------|--------------------------|-------------------|-----------------|-----------|-----------|----------------------|----------------------|-----------|------------|
| Responsive repairs/activity              | 3                        | 91                | 29              | 4         | 26        | 16                   | 1                    | 0         | <b>170</b> |
| Managing Relations                       | 1                        | 47                | 59              | 0         | 38        | 24                   | 0                    | 0         | <b>169</b> |
| ASB/Abuse/Nuisance                       | 0                        | 9                 | 9               | 0         | 1         | 7                    | 0                    | 0         | <b>26</b>  |
| Estate Management                        | 0                        | 2                 | 11              | 0         | 2         | 5                    | 1                    | 0         | <b>21</b>  |
| Financial                                | 0                        | 3                 | 6               | 2         | 1         | 6                    | 3                    | 0         | <b>21</b>  |
| Moving/Buying/Selling Home               | 0                        | 8                 | 1               | 0         | 0         | 3                    | 1                    | 0         | <b>13</b>  |
| Health and Safety (inc. building safety) | 0                        | 5                 | 1               | 0         | 0         | 4                    | 0                    | 0         | <b>10</b>  |
| Planned works                            | 0                        | 2                 | 2               | 0         | 0         | 1                    | 0                    | 0         | <b>5</b>   |
| Information and Data Management          | 0                        | 0                 | 1               | 0         | 0         | 2                    | 0                    | 0         | <b>3</b>   |
| Occupancy Rights                         | 0                        | 0                 | 0               | 0         | 0         | 1                    | 0                    | 0         | <b>1</b>   |
| <b>Total</b>                             | <b>4</b>                 | <b>167</b>        | <b>119</b>      | <b>6</b>  | <b>68</b> | <b>69</b>            | <b>6</b>             | <b>0</b>  | <b>439</b> |

**Findings by Category Comparison** | Cases determined between April 2025 - March 2026

**Top Categories for Sovereign Network Group**

Table 3.1

| Category                    | # Landlord Findings | % Landlord Maladministration | % National Maladministration |
|-----------------------------|---------------------|------------------------------|------------------------------|
| Managing Relations          | 169                 | 63%                          | 57%                          |
| Responsive repairs/activity | 169                 | 73%                          | 72%                          |
| ASB/Abuse/Nuisance          | 26                  | 69%                          | 66%                          |

**National Maladministration Rate by Landlord Size:**

Table 3.2

| Category                    | Less than 100 units | Between 100 and 1,000 units | Between 1,000 and 10,000 units | Between 10,000 and 50,000 units | More than 50,000 units | % Landlord Maladministration |
|-----------------------------|---------------------|-----------------------------|--------------------------------|---------------------------------|------------------------|------------------------------|
| ASB/Abuse/Nuisance          | 83%                 | 54%                         | 65%                            | 64%                             | 68%                    | 69%                          |
| Managing Relations          | 80%                 | 54%                         | 61%                            | 60%                             | 53%                    | 63%                          |
| Responsive repairs/activity | 75%                 | 58%                         | 71%                            | 72%                             | 73%                    | 73%                          |

**National Maladministration Rate by Landlord Type:**

Table 3.3

| Category                    | Housing Association | Local Authority / ALMO or TMO | Other | % Landlord Maladministration |
|-----------------------------|---------------------|-------------------------------|-------|------------------------------|
| ASB/Abuse/Nuisance          | 63%                 | 71%                           | 80%   | 69%                          |
| Managing Relations          | 52%                 | 69%                           | 56%   | 63%                          |
| Responsive repairs/activity | 70%                 | 78%                           | 61%   | 73%                          |

**Findings by Sub-Category** | Cases Determined between April 2025 - March 2026

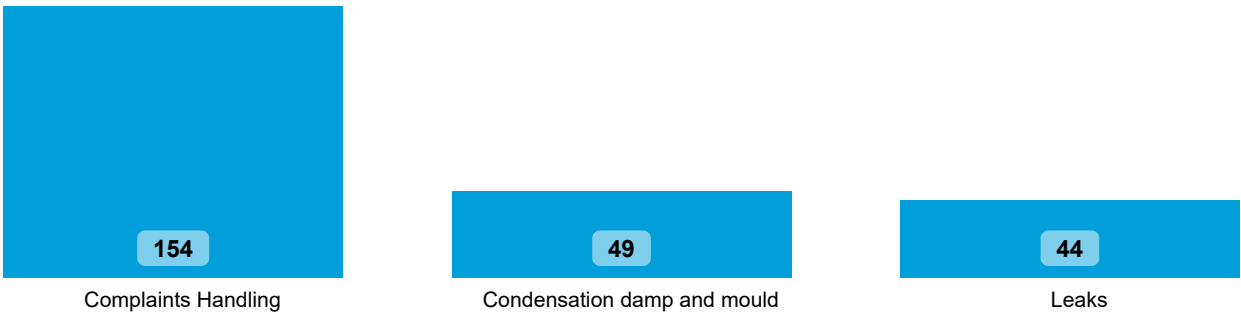
Table 3.4

Highlighted Service Delivery Sub-Categories only:

| Sub-Category                                   | Severe Maladministration | Maladministration | Service failure | Mediation | Redress   | No maladministration | Outside Jurisdiction | Withdrawn | Total      |
|------------------------------------------------|--------------------------|-------------------|-----------------|-----------|-----------|----------------------|----------------------|-----------|------------|
| Condensation damp and mould                    | 1                        | 36                | 4               | 1         | 5         | 2                    | 0                    | 0         | 49         |
| Leaks                                          | 1                        | 22                | 3               | 3         | 9         | 6                    | 0                    | 0         | 44         |
| Noise                                          | 0                        | 3                 | 5               | 0         | 0         | 1                    | 0                    | 0         | 9          |
| Service charges – amount or account management | 0                        | 1                 | 3               | 0         | 1         | 2                    | 2                    | 0         | 9          |
| Staff conduct                                  |                          | 0                 | 2               | 0         | 4         | 3                    | 0                    | 0         | 9          |
| Heating & hot water                            | 0                        | 3                 | 1               | 0         | 1         | 0                    | 0                    | 0         | 5          |
| Pest Control (internal)                        | 0                        | 1                 | 3               | 0         | 0         | 1                    | 0                    | 0         | 5          |
| Fire Safety                                    | 0                        | 2                 | 1               | 0         | 0         | 1                    | 0                    | 0         | 4          |
| Pest Control (external)                        | 0                        | 2                 | 2               |           | 0         | 0                    | 0                    | 0         | 4          |
| Decants (temp. or permanent)                   | 0                        | 1                 | 1               | 0         | 0         | 0                    | 0                    | 0         | 2          |
| Electrical safety                              |                          | 1                 | 0               |           | 0         | 1                    | 0                    | 0         | 2          |
| Structural safety                              | 0                        | 1                 | 0               |           | 0         | 1                    | 0                    | 0         | 2          |
| Asbestos/MMF                                   | 0                        | 0                 | 0               |           | 0         | 1                    | 0                    | 0         | 1          |
| <b>Total</b>                                   | <b>2</b>                 | <b>73</b>         | <b>25</b>       | <b>4</b>  | <b>20</b> | <b>19</b>            | <b>2</b>             | <b>0</b>  | <b>145</b> |

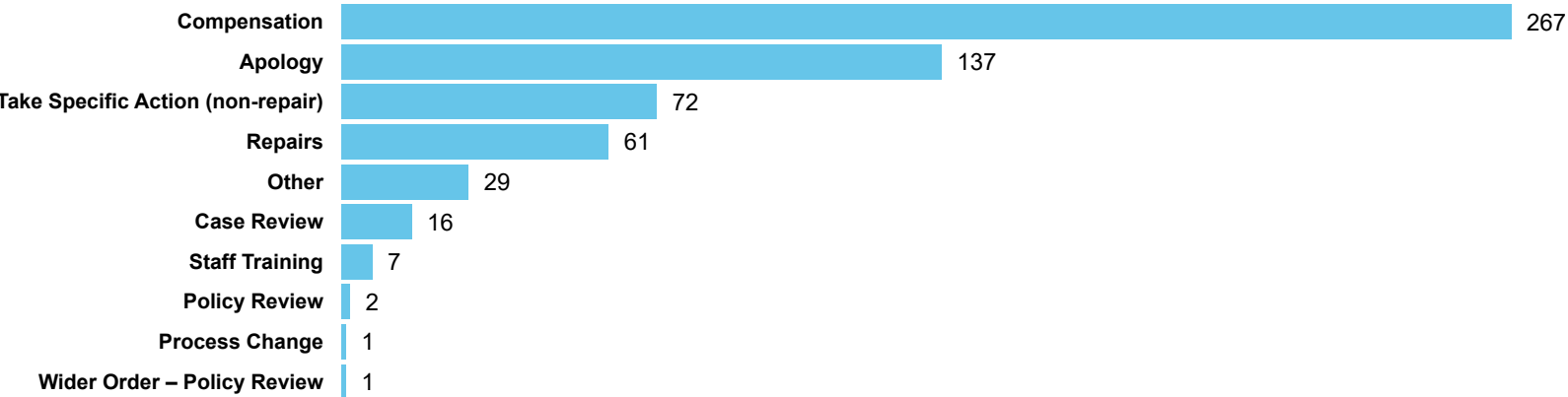
Top Sub-Categories | Cases determined between April 2025 - March 2026

Table 3.5



Orders Made by Type | Orders on cases determined between April 2025 - March 2026

Table 4.1



Order Compliance | Order target dates between April 2025 - March 2026

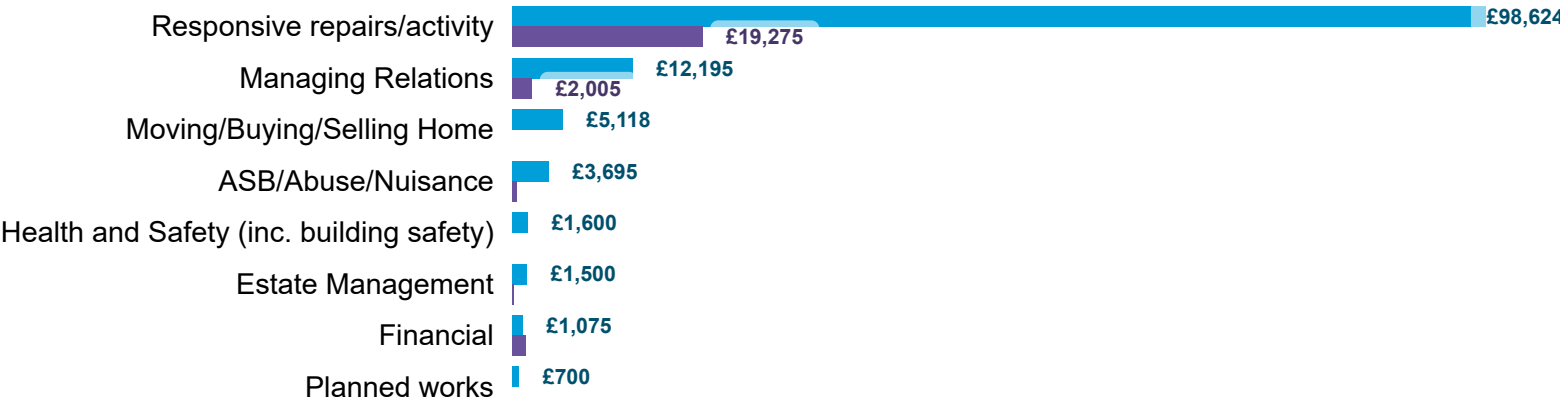
Table 4.2

| Order Complete? | Within 3 Months |      |
|-----------------|-----------------|------|
|                 | Count           | %    |
| Complied        | 593             | 100% |
| Total           | 593             | 100% |

Compensation Ordered | Cases Determined between April 2025 - March 2026

Table 5.1

Ordered Recommended



**Cases Per 1k Homes** | April 2025 - March 2026

Sovereign Network Group : **11.1**

**MEDIAN CASES** Received per 1k Homes: **5.4**

Median Cases per 1k for Landlords of a similar size and type: **12.8**

Median Cases per 1k by Landlord Size:

by Landlord Type: Table 6.1

12.2



More than 50,000  
units

5.5



Housing  
Association

**Mal Per 1k Comparison** | April 2025 - March 2026

Sovereign Network Group : **3.5**

**MEDIAN MALADMINISTRATION** per 1k Homes: **1.5**

Median Maladministration per 1k for Landlords of a similar size and type: **3.5**

Median Mal Findings per 1k by Landlord Size:

by Landlord Type: Table 6.2

3.5



More than 50,000  
units

1.6



Housing  
Association

**% Mal Rate Comparison** | April 2025 - March 2026

Sovereign Network Group : **67%**

**NATIONAL MALADMINISTRATION RATE:** **62%**

National Maladministration rate for Landlords of a similar size and type: **60%**

National Mal Rate by Landlord Size:

by Landlord Type: Table 5.1

62%



More than 50,000  
units

53%



Housing  
Association

## **Introduction** | *Notes on your figures in this report*

The Housing Ombudsman's 2025-26 landlord reports are for landlords with 5 or more findings made in cases determined between 1 April 2025 and 31 March 2026.

The data comes from our casework management system. The reports include statistics on cases determined in the period. If we published a performance report for the landlord last year, then its individual report will also include limited statistics about cases determined between 1 April 2023 and 31 March 2025 for year-on-year comparison. Where a landlord has merged, we have merged the 2023-25 data and it may therefore be different to the published figures last year.

## **Determinations** | *Cases Determined*

The number of cases determined (decided upon) for this landlord by the Ombudsman. 214 determinations were recorded for Sovereign Network Group, this includes OSJ and Withdrawn determinations. 197 determinations were made excluding OSJ and Withdrawn.

In this report we are counting the determinations excluding OSJ and Withdrawn overall - this is a change from 23/24 where we included OSJ/Withdrawn Determinations. We have adjusted the determined figures for 23/24 referenced on the first page of this report to exclude OSJ and Withdrawn so that it is comparable. This means these figures may not match the published reports for that year, however 24/25 figures are comparable.

## **Findings** | *Category Findings*

The number of findings on cases determined. Each category on a determined case has one finding. When we count findings, we exclude any cases where the entire case was declared outside our jurisdiction (OSJ) or all elements of the complaint were entirely Withdrawn, usually prior to the case being allocated for investigation.

On this basis, we are only counting the findings made in the 197 determinations. 439 findings were recorded for Sovereign Network Group in these 197 determinations.

## **Maladministration Rate** | *Calculated from Category Findings*

Under our Scheme, maladministration includes findings of severe maladministration, maladministration and service failure. The number of findings of maladministration are expressed as a percentage of the total number of findings (excluding findings of 'outside jurisdiction' and 'withdrawn'). This is referred to as 'mal rate'.

The number of findings recorded for Sovereign Network Group to calculate the Maladministration rate is 433. This excludes the 6 findings of Outside Jurisdiction or where elements of the case were Withdrawn during our investigation, but we made other findings on the case.

The number of 'Mal' findings recorded for Sovereign Network Group is 290, which gives the Maladministration rate of 67.0% (290 / 433). The national Mal rate is calculated on the same basis and is comparable to previous reports.

## **Orders** | *Calculated from Orders on Cases Determined*

We issue Orders when the case investigation has resulted in a category finding of some level of maladministration. They are intended to put things right for the resident. We can issue multiple orders for each category of a case, so if we issue compensation of £50 for one category, and £50 for another category - we will count this as two orders even though the Landlord may just see it as one order of £100 compensation for the case.

The number of orders recorded for Sovereign Network Group is 593, these orders are across 286 category findings.

## **Cases Received / Maladministration Findings per 1k** | *Calculated from Unit Numbers*

These measures show the number of cases received, and findings upheld, by the Ombudsman relative to the size of the Landlords housing stock. Using a rate per 1,000 homes allows Landlords of different sizes to be compared on a like-for-like basis. The national and type/size comparisons shown in this report are based on the median. The median is the middle value when all Landlords are ranked lowest to highest - half of Landlords performed above the median and half below it. We used the median as it is less affected by unusually high or low rates and therefore provides a more representative benchmark for comparison.

## **Unit Numbers** | *Homes owned by the Landlord*

The number of homes (or 'units') owned or managed by the member landlord under the Housing Ombudsman Service's jurisdiction as of 31 March 2026. This is based on information available from the Regulator of Social Housing and provided by landlords.