

**Housing**  
Ombudsman Service

# **LANDLORD PERFORMANCE REPORT**

**2025/2026**

London Borough of Barking and Dagenham

London Borough of Barking and Dagenham

Landlord: London Borough of Barking and Dagenham

Landlord Homes: 16,014

Landlord Type: Local Authority / ALMO or TMO

PERFORMANCE AT A GLANCE



Determinations

19



Findings

56



Maladministration Findings

42



Orders Made

76



Recommendations

7



CHFOs

7



Compensation

£12,661



Maladministration  
Rate

78%

PERFORMANCE 2023-2024



Determinations

21



Maladministration  
Rate

86%

PERFORMANCE 2024-2025



Determinations

16



Maladministration  
Rate

85%

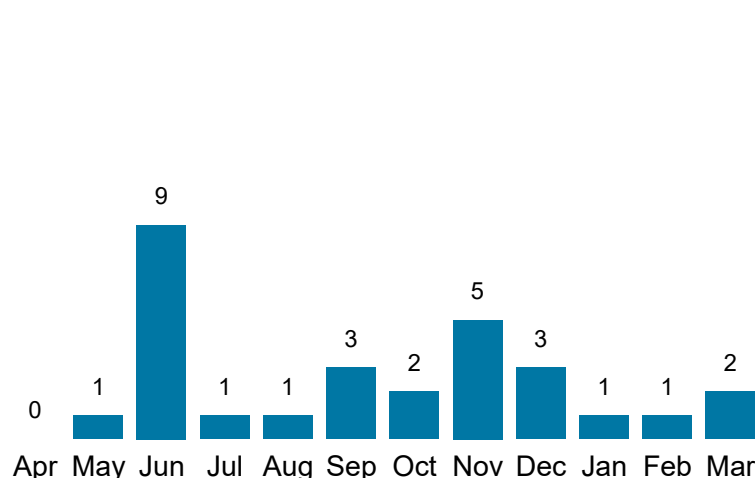
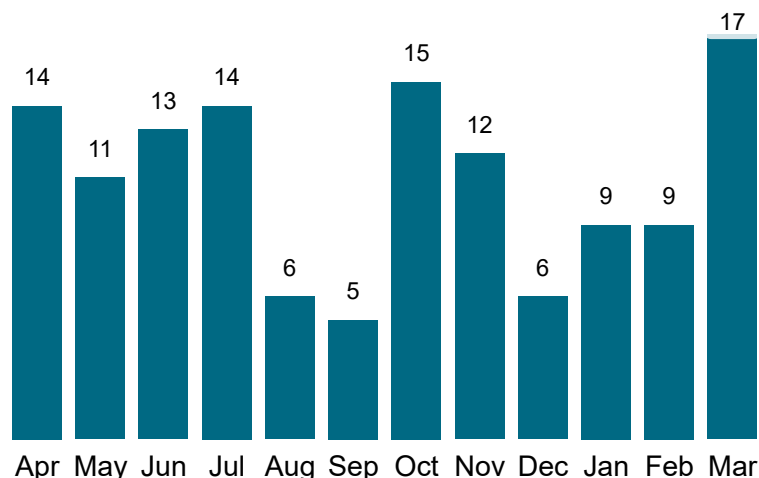
**Incoming Caseload** | Cases Received / Duly Made between April 2025 - March 2026

Received Cases:

131

Duly Made Cases:

29



## Findings Comparison | Cases determined between April 2025 - March 2026

### National Performance by Landlord Size: Table 2.1

| Outcome                  | Less than 100 units | Between 100 and 1,000 units | Between 1,000 and 10,000 units | Between 10,000 and 50,000 units | More than 50,000 units | Total |
|--------------------------|---------------------|-----------------------------|--------------------------------|---------------------------------|------------------------|-------|
| Severe Maladministration | 3%                  | 2%                          | 2%                             | 2%                              | 2%                     | 2%    |
| Maladministration        | 53%                 | 25%                         | 35%                            | 35%                             | 36%                    | 35%   |
| Service failure          | 21%                 | 23%                         | 23%                            | 23%                             | 22%                    | 23%   |
| Mediation                | 0%                  | 2%                          | 1%                             | 1%                              | 1%                     | 1%    |
| Redress                  | 6%                  | 14%                         | 14%                            | 16%                             | 24%                    | 19%   |
| No maladministration     | 15%                 | 29%                         | 21%                            | 18%                             | 12%                    | 16%   |
| Outside Jurisdiction     | 3%                  | 5%                          | 4%                             | 4%                              | 3%                     | 4%    |
| Withdrawn                | 0%                  | 0%                          | 0%                             | 0%                              | 0%                     | 0%    |

### London Borough of Barking and Dagenham

| Outcome                  | % Findings |
|--------------------------|------------|
| Severe Maladministration | 4%         |
| Maladministration        | 52%        |
| Service failure          | 20%        |
| Mediation                | 2%         |
| Redress                  | 2%         |
| No maladministration     | 18%        |
| Outside Jurisdiction     | 4%         |
| Withdrawn                | 0%         |

### National Performance by Landlord Type: Table 2.2

| Outcome                  | Housing Association | Local Authority / ALMO or TMO | Other | Total |
|--------------------------|---------------------|-------------------------------|-------|-------|
| Severe Maladministration | 2%                  | 3%                            | 0%    | 2%    |
| Maladministration        | 32%                 | 42%                           | 32%   | 35%   |
| Service failure          | 23%                 | 23%                           | 22%   | 23%   |
| Mediation                | 1%                  | 1%                            | 2%    | 1%    |
| Redress                  | 23%                 | 10%                           | 23%   | 19%   |
| No maladministration     | 16%                 | 17%                           | 16%   | 16%   |
| Outside Jurisdiction     | 3%                  | 5%                            | 5%    | 4%    |
| Withdrawn                | 0%                  | 0%                            | 0%    | 0%    |

| Outcome                  | % Findings |
|--------------------------|------------|
| Severe Maladministration | 4%         |
| Maladministration        | 52%        |
| Service failure          | 20%        |
| Mediation                | 2%         |
| Redress                  | 2%         |
| No maladministration     | 18%        |
| Outside Jurisdiction     | 4%         |
| Withdrawn                | 0%         |

## Landlord Findings by Category | Cases determined between April 2025 - March 2026

Table 2.3

| Category                                 | Severe Maladministration | Maladministration | Service failure | Mediation | Redress  | No maladministration | Outside Jurisdiction | Withdrawn | Total     |
|------------------------------------------|--------------------------|-------------------|-----------------|-----------|----------|----------------------|----------------------|-----------|-----------|
| Responsive repairs/activity              | 1                        | 9                 | 6               | 0         | 0        | 2                    | 0                    | 0         | 18        |
| Managing Relations                       | 1                        | 13                | 1               | 0         | 0        | 2                    | 0                    | 0         | 17        |
| Moving/Buying/Selling Home               | 0                        | 2                 | 2               | 0         | 1        | 2                    | 1                    | 0         | 8         |
| ASB/Abuse/Nuisance                       | 0                        | 4                 | 0               | 0         | 0        | 0                    | 0                    | 0         | 4         |
| Estate Management                        | 0                        | 0                 | 2               | 0         | 0        | 2                    | 0                    | 0         | 4         |
| Financial                                | 0                        | 0                 | 0               | 1         | 0        | 1                    | 1                    | 0         | 3         |
| Health and Safety (inc. building safety) | 0                        | 0                 | 0               | 0         | 0        | 1                    | 0                    | 0         | 1         |
| Information and Data Management          | 0                        | 1                 | 0               | 0         | 0        | 0                    | 0                    | 0         | 1         |
| <b>Total</b>                             | <b>2</b>                 | <b>29</b>         | <b>11</b>       | <b>1</b>  | <b>1</b> | <b>10</b>            | <b>2</b>             | <b>0</b>  | <b>56</b> |

## Findings by Category Comparison | Cases determined between April 2025 - March 2026

### Top Categories for London Borough of Barking and Dagenham

Table 3.1

| Category                    | # Landlord Findings | % Landlord Maladministration | % National Maladministration |
|-----------------------------|---------------------|------------------------------|------------------------------|
| Responsive repairs/activity | 18                  | 89%                          | 72%                          |
| Managing Relations          | 17                  | 88%                          | 57%                          |
| Moving/Buying/Selling Home  | 7                   | 57%                          | 46%                          |

### National Maladministration Rate by Landlord Size: Table 3.2

| Category                    | Less than 100 units | Between 100 and 1,000 units | Between 1,000 and 10,000 units | Between 10,000 and 50,000 units | More than 50,000 units | % Landlord Maladministration |
|-----------------------------|---------------------|-----------------------------|--------------------------------|---------------------------------|------------------------|------------------------------|
| Managing Relations          | 80%                 | 54%                         | 61%                            | 60%                             | 53%                    | 88%                          |
| Moving/Buying/Selling Home  | 67%                 | 27%                         | 41%                            | 43%                             | 52%                    | 57%                          |
| Responsive repairs/activity | 75%                 | 58%                         | 71%                            | 72%                             | 73%                    | 89%                          |

### National Maladministration Rate by Landlord Type: Table 3.3

| Category                    | Housing Association | Local Authority / ALMO or TMO | Other | % Landlord Maladministration |
|-----------------------------|---------------------|-------------------------------|-------|------------------------------|
| Managing Relations          | 52%                 | 69%                           | 56%   | 88%                          |
| Moving/Buying/Selling Home  | 44%                 | 54%                           | 40%   | 57%                          |
| Responsive repairs/activity | 70%                 | 78%                           | 61%   | 89%                          |

## Findings by Sub-Category | Cases Determined between April 2025 - March 2026

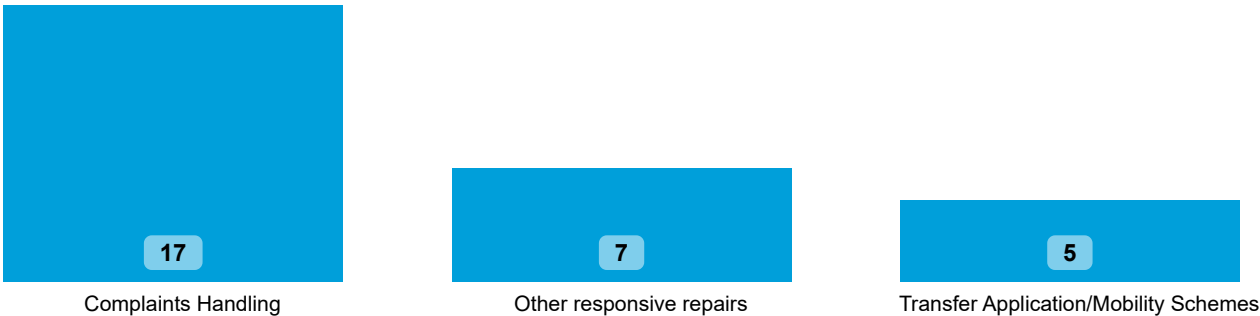
Table 3.4

Highlighted Service Delivery Sub-Categories only:

| Sub-Category                                   | Severe Maladministration | Maladministration | Service failure | Mediation | Redress  | No maladministration | Outside Jurisdiction | Withdrawn | Total     |
|------------------------------------------------|--------------------------|-------------------|-----------------|-----------|----------|----------------------|----------------------|-----------|-----------|
| Heating & hot water                            | 0                        | 1                 | 1               | 0         | 0        | 2                    | 0                    | 0         | 4         |
| Condensation damp and mould                    | 1                        | 1                 | 1               | 0         | 0        | 0                    | 0                    | 0         | 3         |
| Pest Control (internal)                        | 0                        | 1                 | 2               | 0         | 0        | 0                    | 0                    | 0         | 3         |
| Service charges – amount or account management | 0                        | 0                 | 0               | 0         | 0        | 1                    | 1                    | 0         | 2         |
| Asbestos/MMF                                   | 0                        | 0                 | 0               |           | 0        | 1                    | 0                    | 0         | 1         |
| Decants (temp. or permanent)                   | 0                        | 0                 | 0               | 0         | 1        | 0                    | 0                    | 0         | 1         |
| <b>Total</b>                                   | <b>1</b>                 | <b>3</b>          | <b>4</b>        | <b>0</b>  | <b>1</b> | <b>4</b>             | <b>1</b>             | <b>0</b>  | <b>14</b> |

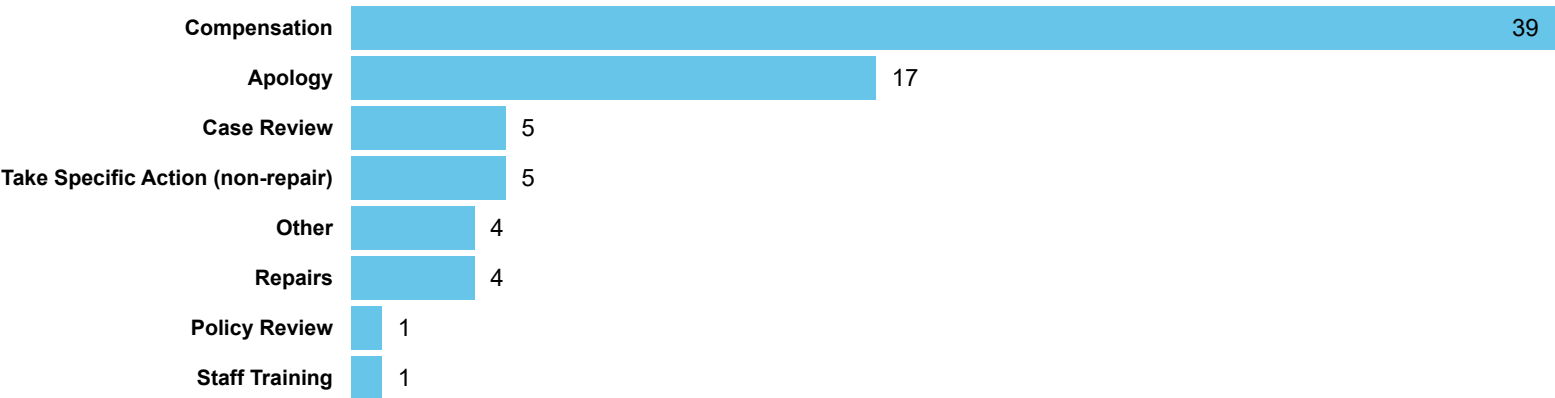
Top Sub-Categories | Cases determined between April 2025 - March 2026

Table 3.5



Orders Made by Type | Orders on cases determined between April 2025 - March 2026

Table 4.1



Order Compliance | Order target dates between April 2025 - March 2026

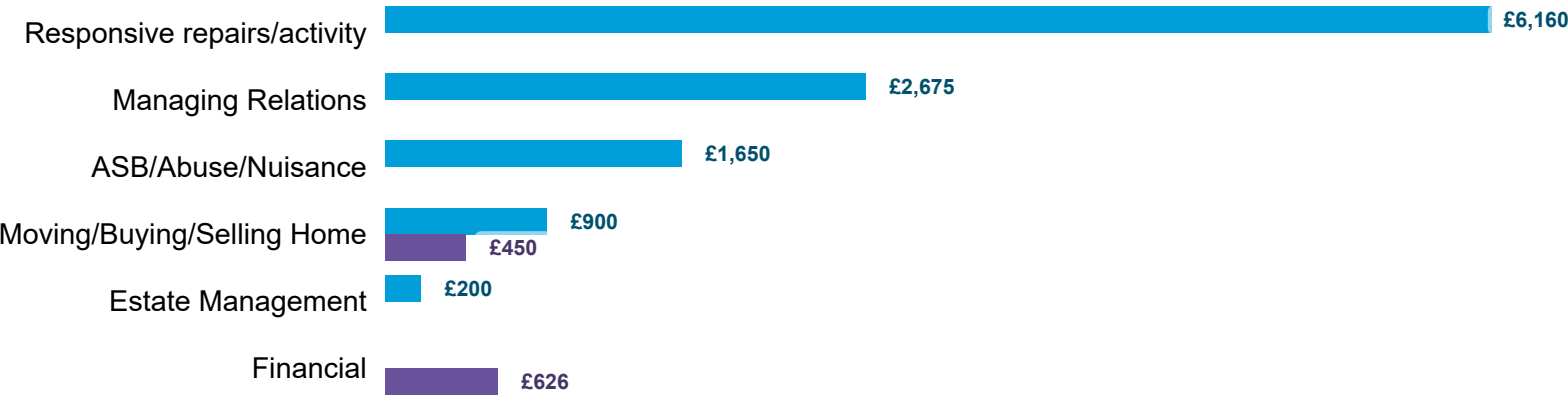
Table 4.2

| Order Complete? | Within 3 Months |     | Within 6 Months |    |
|-----------------|-----------------|-----|-----------------|----|
|                 | Count           | %   | Count           | %  |
| Complied        | 72              | 95% | 4               | 5% |
| Total           | 72              | 95% | 4               | 5% |

Compensation Ordered | Cases Determined between April 2025 - March 2026

Table 5.1

Ordered Recommended



## Cases Per 1k Homes | April 2025 - March 2026

London Borough of Barking and Dagenham : **8.2**

**MEDIAN CASES** Received per 1k Homes: **5.4**

Median Cases per 1k for Landlords of a similar size and type: **5.2**

Median Cases per 1k by Landlord Size:

5.3



Between 10,000  
and 50,000 units

by Landlord Type: Table 6.1

4.6



Local Authority /  
ALMO or TMO

## Mal Per 1k Comparison | April 2025 - March 2026

London Borough of Barking and Dagenham : **2.6**

**MEDIAN MALADMINISTRATION** per 1k Homes: **1.5**

Median Maladministration per 1k for Landlords of a similar size and type: **1.9**

Median Mal Findings per 1k by Landlord Size:

1.5



Between 10,000  
and 50,000 units

by Landlord Type: Table 6.2

1.3



Local Authority /  
ALMO or TMO

## % Mal Rate Comparison | April 2025 - March 2026

London Borough of Barking and Dagenham : **78%**

**NATIONAL MALADMINISTRATION RATE:** **62%**

National Maladministration rate for Landlords of a similar size and type: **70%**

National Mal Rate by Landlord Size:

61%



Between 10,000  
and 50,000 units

by Landlord Type: Table 5.1

68%



Local Authority /  
ALMO or TMO

## **Introduction** | *Notes on your figures in this report*

The Housing Ombudsman's 2025-26 landlord reports are for landlords with 5 or more findings made in cases determined between 1 April 2025 and 31 March 2026.

The data comes from our casework management system. The reports include statistics on cases determined in the period. If we published a performance report for the landlord last year, then its individual report will also include limited statistics about cases determined between 1 April 2023 and 31 March 2025 for year-on-year comparison. Where a landlord has merged, we have merged the 2023-25 data and it may therefore be different to the published figures last year.

## **Determinations** | *Cases Determined*

The number of cases determined (decided upon) for this landlord by the Ombudsman. 24 determinations were recorded for London Borough of Barking and Dagenham, this includes OSJ and Withdrawn determinations. 19 determinations were made excluding OSJ and Withdrawn.

In this report we are counting the determinations excluding OSJ and Withdrawn overall - this is a change from 23/24 where we included OSJ/Withdrawn Determinations. We have adjusted the determined figures for 23/24 referenced on the first page of this report to exclude OSJ and Withdrawn so that it is comparable. This means these figures may not match the published reports for that year, however 24/25 figures are comparable.

## **Findings** | *Category Findings*

The number of findings on cases determined. Each category on a determined case has one finding. When we count findings, we exclude any cases where the entire case was declared outside our jurisdiction (OSJ) or all elements of the complaint were entirely Withdrawn, usually prior to the case being allocated for investigation.

On this basis, we are only counting the findings made in the 19 determinations. 56 findings were recorded for London Borough of Barking and Dagenham in these 19 determinations.

## **Maladministration Rate** | *Calculated from Category Findings*

Under our Scheme, maladministration includes findings of severe maladministration, maladministration and service failure. The number of findings of maladministration are expressed as a percentage of the total number of findings (excluding findings of 'outside jurisdiction' and 'withdrawn'). This is referred to as 'mal rate'.

The number of findings recorded for London Borough of Barking and Dagenham to calculate the Maladministration rate is 54. This excludes the 2 findings of Outside Jurisdiction or where elements of the case were Withdrawn during our investigation, but we made other findings on the case.

The number of 'Mal' findings recorded for London Borough of Barking and Dagenham is 42, which gives the Maladministration rate of 77.8% (42 / 54). The national Mal rate is calculated on the same basis and is comparable to previous reports.

## **Orders** | *Calculated from Orders on Cases Determined*

We issue Orders when the case investigation has resulted in a category finding of some level of maladministration. They are intended to put things right for the resident. We can issue multiple orders for each category of a case, so if we issue compensation of £50 for one category, and £50 for another category - we will count this as two orders even though the Landlord may just see it as one order of £100 compensation for the case.

The number of orders recorded for London Borough of Barking and Dagenham is 76, these orders are across 42 category findings.

## **Cases Received / Maladministration Findings per 1k** | *Calculated from Unit Numbers*

These measures show the number of cases received, and findings upheld, by the Ombudsman relative to the size of the Landlords housing stock. Using a rate per 1,000 homes allows Landlords of different sizes to be compared on a like-for-like basis. The national and type/size comparisons shown in this report are based on the median. The median is the middle value when all Landlords are ranked lowest to highest - half of Landlords performed above the median and half below it. We used the median as it is less affected by unusually high or low rates and therefore provides a more representative benchmark for comparison.

## **Unit Numbers** | *Homes owned by the Landlord*

The number of homes (or 'units') owned or managed by the member landlord under the Housing Ombudsman Service's jurisdiction as of 31 March 2026. This is based on information available from the Regulator of Social Housing and provided by landlords.